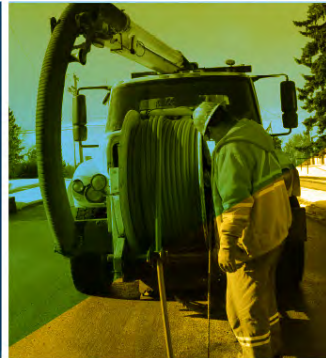
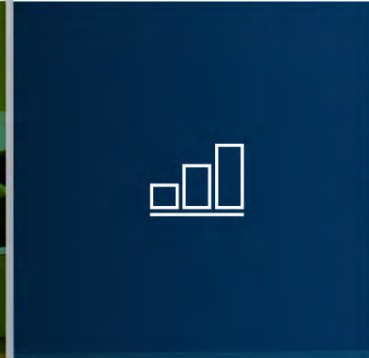


2021



TOWN OF BLACKFALDS

BUDGET 2021



BLACKFALDS
ALBERTA

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TOWN OF BLACKFALDS
REGULAR COUNCIL MEETING
REQUEST FOR DECISION

MEETING DATE: November 24th, 2020
ORIGINATED BY: Justin de Bresser, Director of Corporate Services
SUBJECT: 2021 Capital Budget for Approval
(2021 Operating for Discussion)

BACKGROUND:

The 2021 Operating and Capital budget has been prepared and reviewed through a collaborative process. This process commenced earlier in the year with the approval of the budget timeline and public engagement. Over the past few months, Administration and Council have had various discussions, presentations, and budget retreats on 2021 Operating & Capital Budgets. This approach has allowed Administration and Council to review the budget with consensus.

DISCUSSION:

Capital

The 2021 Capital Budget includes new budgeted dollars in order to update the new plan. Administration has carried through the projects identified in the 10-year capital plan as well as additional projects to accommodate changes in operational demands. These additional projects include:

- Water/Wastewater Tie in (Operations Shop) \$100,000
- Annual Pavement Replacement \$150,000
- Bylaw Enforcement Vehicle \$70,000
- Asset Management Software (FCM Grant) \$46,500
- Work Order Software (Operational Efficiencies) \$54,700
- Civic Center Photocopier \$10,000
- Pedestrian Crossing Lights \$10,000

Administration is seeking if Council has any further input and approval of the 2021 Capital Budget. Upon approval, Administration will start to prepare the required RFP's and Tenders for the new year.

Operations

Administration has prepared Appendix C with budget changes as well as comments that were made throughout the budget retreat. This is provided as information at this stage and Administration will seek approval of the 2021 Operating Budget at the regular Council meeting on the 8th of December.

FINANCIAL IMPLICATIONS:

Appendix A list a total of 19 projects requiring new funding or additional funding in order to be completed. Council had previously endorsed the combining of the Womacks Rd & Gregg St Realignment as a joint project to be tendered together with the Eagle Builders Plaza parking lot to achieve efficiencies including that of costing.



TOWN OF BLACKFALDS
REGULAR COUNCIL MEETING
REQUEST FOR DECISION

Appendix B list all project details and justification. It is noted that in the 2020 Capital budget, Administration pushed back all fleet replacement.

The 2021 Capital budget is funded from the following sources:

- Rollover Reserve	\$ 1,843,779
- General Capital Reserve	\$ 1,946,950
- Wastewater Reserve	\$ 60,750
- Water Reserve	\$ 60,750
- Streets Reserve	\$ 150,000
- Gas Tax Fund	\$ 2,218,467
- MSI Capital	\$ 2,800,000
- Small Communities Fund	\$ 1,956,221
- Municipal Stimulus Funding	\$ 1,204,000
- FCM Grant (Asset Management)	\$ 25,000
- Offsite Levies – Recreation	\$ 150,000
- Lacombe County	\$ 18,750
- IT Reserve	\$ 10,000
Total	\$12,444,667

The funding of the current Capital Budget has changed significantly over the previous 2020 plan. Administration will be utilizing all available grants (GTF & MSI Capital) before deploying funds in the general capital reserve or other reserves. All 2020 current and carry over projects will be presented upon Q4 Variance Report with year end figures.

ADMINISTRATIVE RECOMMENDATION:

That Council move to accept the recommendation of Administration to approve the 2021 Capital Budget as presented.


ALTERNATIVES:

- A) That Council not approved approve the 2021 Capital Budget.
- B) That Council refer this back to Administration for further review.

Attachments:

- *Appendix A – 2021 Capital Projects*
- *Appendix B – 2021 Project Details & Justifications*
- *Appendix C – 2021 Operating Budget Comments/Changes*

APPROVALS



CAO Myron Thompson



Department Director

APPENDIX A - 2021 Capital Projects

2021 Capital Budget				Funding Sources									
Projects	Rollover	New Funding	Total Funding	Rollover Reserve	General Capital Reserve	IT Reserve	Wastewater Reserve	Water Reserve	Streets Reserve	GTF*	MSI Capital**	SCF***	Other
Engineered Networks													
Womack Rd & Gregg St Realignment / Plaza Parking	500,000	5,018,467	5,518,467	500,000						2,218,467	2,800,000		
East Area Storm	1,343,779	1,956,221	3,300,000	1,343,779								1,956,221	
Duncan Ave & Leung Rd		2,000,000	2,000,000		796,000								1,204,000
Water/Wastewater Tie In (Operations Shop)		100,000	100,000				50,000	50,000					
Annual Pavement Replacement		150,000	150,000						150,000				
Vehicle Replacement													
Ford 1 ton 4x4 (PW) Replace 2008 Unit		90,000	90,000		90,000								
F- 150 1/2 ton Command Unit Replace Existing - Fire		70,000	70,000		70,000								
Vehicle - New													
Bylaw Enforcement		70,000	70,000		70,000								
Equipment - Replacement													
Grader		325,000	325,000		325,000								
Tandem Truck		280,000	280,000		280,000								
Ice Resurface		125,000	125,000		106,250								18,750
SCBA - Replacement		42,000	42,000		42,000								
AFRCS Radios		53,000	53,000		53,000								
Asset Management Software		46,500	46,500				10,750	10,750					25,000
Work Order Software		54,700	54,700		54,700								
Photocopier (Civic Center)		10,000	10,000			10,000							
Pedestrian Lights		10,000	10,000		10,000								
Land Improvements - New													
Playground		150,000	150,000										150,000
Annual Trail Development		50,000	50,000		50,000								
	1,843,779	10,600,888	12,444,667	1,843,779	1,946,950	10,000	60,750	60,750	150,000	2,218,467	2,800,000	1,956,221	1,397,750

* - Gas Tax Fund

** - Municipal Sustainability Initiative

*** - Small Communities Fund

Appendix B – 2021 Capital Projects

Engineered Networks

1. Womacks Rd & Gregg St Realignment / Plaza/Parking Lot (\$5.51M)

The Womacks Road and Gregg Street realignment is a critical part of the Town's overall transportation network. The primary objectives of this project are to upgrade the roadway to a future four-lane undivided roadway to accommodate increased traffic volumes, relocate the CPR crossing to provide safer sight-lines and turning movements, and to significantly improve the geometry at the intersection of Highway 2A, which will ultimately be one of the busiest arterial intersections in Blackfalds in the long term future.

The existing Broadway roadway will be closed to vehicle traffic to accommodate the parking lot in conjunction with the construction of a major east-west link of Womacks to Gregg Street. This project will connect residents, visitors and businesses to major destinations. This pedestrian friendly plaza/parking lot and roads project is needed as the existing geometric configuration of Broadway Avenue/ Gregg and Womacks does not allow for proper large vehicle access.

Existing centerline off-set alignment at the intersection of Highway 2A and Gregg St is also being revised. The Eagle Builders Centre (Multiplex) expansion requires a portion of the closed Broadway roadway for parking and pedestrian activities. A fence adjacent to the CP rail ROW will also be installed. Overhead and underground shallow utilities and drainage need to be updated and safe and proper traffic and pedestrian access across the rail tracks will be ensured.

2. East Area Storm (\$3.3M)

The East Area Storm Project is critical to providing effective stormwater drainage in the 723 ha of development land located in the east portion of Blackfalds while protecting naturally occurring wetlands. The linear wetland is being constructed under the Province's Wetland Replacement Directive where the proposed constructed wetlands are offsetting the compensation requirements for wetland replacement under the Provincial Wetland Policy.

The Town is finished with construction of Phase 1a and b – installation of a storm trunk, outside of the Municipal boundaries as well as some temporary ditching work within the Town boundaries. This work was done over the past winter to minimize the environmental impact of construction while allowing this area to be dewatered in anticipation of this next phase.

Phase 2a, will provide stormwater detention and water quality treatment within Town lands in the form of half of the system of engineered linear wetlands. The remainder of the SCF grant will also be used under this next phase. Though the work does form an important part of the Town's drainage system, the completed design of the linear wetlands will be done in two phases, to spread the costs of this system over a longer period. The projected cost of the next phases is the current budget of \$3.3M. With an existing \$3.2M needed in future years (2026) will support the linear wetlands, vegetation and landscaping and dredging the existing drainage channel south of Blackfalds.

Phase 2a and Phase 3 are planned to be ready to be tendered and constructed this winter/spring.

3. Duncan Ave & Leung Rd (\$2.0M)

The construction of a new 360 metre long connector road (Duncan Ave) is planned to go through All Star Park from Vista Trail to Leung Road. This work will involve underground improvements for the future facilities and High School south of the existing middle school on Leung Road.

Leung Road will also be upgraded to a semi-urban roadway with a bus pull off adjacent to the High school site to accommodate the increase in traffic use in the area. Future phase improvements would include the remaining southern and northern portion of Leung Road to be upgraded to semi urban roadway in 5 plus years.

4. Operations Facility Water/Wastewater Tie In (\$100K)

As per the Town's Water & Sewer Bylaw, the Operations Centre requires a connection into the existing municipal water and wastewater system along Duncan Avenue. The building is currently on a well and a septic tank with overflow field on the west side of Building A. Council were made aware of this situation at the time of purchase of the property.

The existing system is under sized for the amount of people working at the Operations Centre. The water quality of the well is poor at best with large amounts of H₂S that make the water smell unpleasant and fluoride levels above the maximum allowed by drinking water quality standards.

The septic field was not installed to meet this level of demand. The services will allow us to use the wash bay and associated buildings to their full potential.

5. Annual Pavement Replacement (\$150K)

We have identified a number of concrete and asphalt roadway assets that require repair or improvements each year. These funds will be used to do asphalt overlays at key intersections, sidewalk and curb and gutter repairs and accessibility improvements across town. This plan will be further detailed and prioritized under our AM Program when fully implemented. This amount allows the Town to do about a single block of roadway overlays and concrete repairs and will assist the Town in ensuring that our road systems remain in good condition.

Vehicle - Replacement

6. 1 ton 4x4 Replacement of 2008 Unit (\$90K)

Require replacement of the existing 2008 ¾ ton truck. Existing truck is past its useful life expectancy. The replacement 1 ton unit will be a multi application field service unit.

7. ½ ton Command Unit Replacement (\$70K)

Replacement scheduled of the current unit (2011). Originally schedule for replacement in 2020. With the addition of the Deputy Chief the existing unit will be still utilized within the Fire Department. The new unit will be outfitted with decaling, emergency lights and AFRRRC's radio for use on emergency incidents, fire inspections, hauling of dirty fire equipment from emergency scenes and day to day activities.

Vehicle – New

8. Bylaw Enforcement (\$70K)

A new Municipal Enforcement (Bylaw) vehicle is an essential addition to the department. Currently the fleet consists of two vehicles which are coming up for replacement, a Ford Taurus and a Ford Explorer. 2020 has seen the addition of a new officer as of the middle of October. The departments current vehicles will not adequately serve a four officer unit. The new vehicle proposed will be a truck, which will allow officers to pick up various found items such as bicycles and either return them to owners or bring them back to the office without having to borrow a vehicle from a second department.

The new vehicle will also allow for situations when three officers are working allowing them the opportunity to set up check stops providing the town with a higher level of enforcement. The addition of a third vehicle will also ensure two vehicles are always available for town enforcement needs, keeping in mind maintenance, travel for training and other activities which may come up. The projected cost will provide for a fully equipped enforcement vehicle, including radio, computer and light system.

Equipment - Replacement

9. Grader (\$325K)

The town requires a replacement of the existing Volvo motor grader. Current grader unit is undersized for operational needs and is past useful life expectancy. Repairs and maintenance cost have been escalating to keep current unit in working order. If retained significant repairs would have to take place.

10. Tandem Truck (\$290K)

The town is due to replace the existing tandem truck. Existing tandem is past its useful life expectancy. Pricing includes belly plow, sander, tank, all custom modifications to operate unit.

11. Ice Resurfacers (\$125K)

The original Zamboni was purchased in 2008, needs to be replaced. Now with the twin arena opening in September 2021, it is important that we purchase this so it can maintain both ice surfaces. The old Zamboni will be used as back up if a failure were to happen. Usually this machine will last ten years. Our ice maintenance is well known throughout Central Zone due to high skilled facility operators

12. SCBA – Replacement (\$42K)

This is the third year to replace the existing SCBA units utilized by the Fire Services. This purchase will complement the new units purchased from 2019 and 2020. With the current COVID situation this will allow the issuing of SCBA face masks to each member reducing the risk of cross contamination between the members. The 3-year replacement schedule will be completed in 2021.

13. AFRRCS Radios (\$53K)

2020 update, to date Protective Services, has purchased 18 portable AFRRCS radios for the Fire Department and one base station in the past two years. 2021 is the third year scheduled for the upgrade to the AFRRCS's radios this will complete the portable radio upgrade for the fire department members. This will ensure that all members will be able to communicate clearly and effectively with the Bluetooth capabilities of the SCBA and enhancing the range of the Accountability system.

Equipment – New

14. Asset Management Software (\$46.5K)

As part of the Town's strategic approach to the implementation of asset management across the organization, the need for an asset management software solution has been made a priority by council. An AM software solution will help the Town effectively budget for effective resource allocation, and the ongoing operational, maintenance and capital project needs across the organization. Funding has included \$25k from the FCM Grant application

15. Work Order Software (\$54.7K)

As part of the Town's strategic approach to the implementation of asset management across the organization, the need for a work order system that compliments the asset management software solution has been made a priority by Administration. A work order system that connects with the asset management system will allow the Town to track operation and maintenance costs to individual assets, and both internal and external (contractor) resource time allocated to the completion of tasks. Identifying how much time, budget and resources are spent on asset maintenance will allow the Town the sustainably budget for planned asset operations, maintenance, replacement and disposal. A work order system will also increase accountability for time, resources and budget.

The Business Case and Budget outlines the proposed strategic implementation of an AM software program and associated AM Work Order System that meets the long term needs of the organization while addressing immediate needs. An AM software solution will help the Town effectively budget for effective resource allocation, and the ongoing operational, maintenance and capital project needs across the organization.

16. Photocopier (\$10K)

The Town has analyzed the current printing needs of the Civic Center and has determined that another photocopier is required. This additional copier will serve two purposes. Firstly, as an additional option for staff when utility bills and other billing is tying up the main printer. Secondly, having 2 copiers will allow a safety net if one is needing servicing or maintenance.

Administration has also determined that personal desk printers will be wound back as the cost of printing on smaller printers far exceeds the larger machines. To print on a personal printer, it is estimated at a cost of 4 cents a page, whereas, the larger photocopiers are charged at 1 cent. IT will also change the default settings to black and

white. Administration believes this will save additional cost as the charge for a colored page is at 7.7 cents. Cost savings should be achieved across the organization.

17. Broadway Ave & Shull St Crosswalk Pedestrian Push Button (\$10K)

Broadway Avenue, adjacent to the K-3 school is a problem area for am and pm pedestrian and vehicle traffic loadings. Administration’s plan was to replace the removed pedestrian signals at the intersection of Minto and Broadway (4 way stop) late 2021, once the Broadway Avenue and plaza/parking lot expansion project was completed. However, after meeting with the Principal of IREC there is a more pressing concern with the existing pedestrian cross walk intersection on the hill to the south; Broadway Avenue and Shull Street.

With vehicles parked along each side of Broadway and the new COVID-19 spacing requirements, this southern crosswalk is being used more frequently. There is a blind spot created by the parked vehicles that limits the ability for pedestrians and vehicles to see beyond them.

The school and Town partners have tried many changes in the past to alleviate this concern in this area, but the best option would be to install solar flashing crossing lights at this intersection as well. It is of note that the other two existing school pedestrian flashing light that are at Leung/Womacks and Cottonwood/Cedar are working well. Further, if the school moves west away from Broadway, these signals can be moved to the new higher traffic area, if warranted.

Land Improvements – New

18. Aurora Heights Playground (\$150K)

This project is part of playground development agreement with developers where we receive recreation levies through their development. We will work with the developer and Recreation Board to develop a theme for that area, the North East corner of community. The playgrounds around Blackfalds are well known around the Central Alberta area, due to the unique themes and accessibility for all community members.

19. Annual Trail Development (\$50K)

The annual trail development will be split into two projects in 2021, a new additional trail and refurbishing of an existing trail. We will be repairing trails at Centennial Park (\$14,000), as the roots are coming through the pavement (safety concern) and the second project will be building a trail connection from East Point Drive up to McKay Ranch trail (\$36,000).

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Appendix A
Town of Blackfalds
Capital Expenditures
2021-2030

Town of Blackfalds
Multi Year Capital Program
Capital Expenditure Summary
2021-2030

	10 Year Total	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Engineered Structures											
<u>Networks</u>											
Replacement	20,107,173	5,668,467	2,038,706	2,750,000	2,150,000	3,150,000	1,750,000	150,000	2,150,000	150,000	150,000
New	<u>12,700,000</u>	<u>5,400,000</u>	<u>2,000,000</u>	-	-	<u>2,100,000</u>	<u>3,200,000</u>	-	-	-	-
Subtotal	32,807,173	<u>11,068,467</u>	<u>4,038,706</u>	2,750,000	2,150,000	5,250,000	4,950,000	150,000	2,150,000	150,000	150,000
<u>Major Assets</u>											
Replacement	5,800,000	-	-	-	5,800,000	-	-	-	-	-	-
New	<u>12,550,000</u>	-	-	-	<u>2,800,000</u>	<u>2,000,000</u>	-	<u>5,250,000</u>	-	-	<u>2,500,000</u>
Subtotal	18,350,000	-	-	-	8,600,000	2,000,000	-	5,250,000	-	-	2,500,000
Buildings											
Replacement	200,000	-	-	200,000	-	-	-	-	-	-	-
New	<u>2,000,000</u>	-	-	-	<u>1,000,000</u>	-	<u>1,000,000</u>	-	-	-	-
Subtotal	2,200,000	-	-	200,000	1,000,000	-	1,000,000	-	-	-	-
Equipment & Machinery											
Replacement	4,345,000	825,000	587,000	710,000	588,000	340,000	330,000	300,000	160,000	-	505,000
New	<u>256,700</u>	<u>121,200</u>	<u>135,500</u>	-	-	-	-	-	-	-	-
Subtotal	4,601,700	<u>946,200</u>	<u>722,500</u>	710,000	588,000	340,000	330,000	300,000	160,000	-	505,000
Land Improvements											
Replacement	65,000	-	65,000	-	-	-	-	-	-	-	-
New	<u>3,010,000</u>	<u>200,000</u>	<u>410,000</u>	<u>600,000</u>	<u>1,200,000</u>	<u>50,000</u>	<u>200,000</u>	<u>200,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
Subtotal	3,075,000	<u>200,000</u>	<u>475,000</u>	600,000	1,200,000	50,000	200,000	200,000	50,000	50,000	50,000
Vehicles											
Replacement	2,573,578	160,000	655,000	90,000	160,000	43,000	55,000	950,000	32,000	182,078	246,500
New	<u>940,000</u>	<u>70,000</u>	<u>70,000</u>	-	-	-	-	-	-	<u>800,000</u>	-
Subtotal	3,513,578	<u>230,000</u>	<u>725,000</u>	90,000	160,000	43,000	55,000	950,000	32,000	982,078	246,500
Total											
Replacement	33,090,751	6,653,467	3,345,706	3,750,000	8,698,000	3,533,000	2,135,000	1,400,000	2,342,000	332,078	901,500
New	<u>31,456,700</u>	<u>5,791,200</u>	<u>2,615,500</u>	<u>600,000</u>	<u>5,000,000</u>	<u>4,150,000</u>	<u>4,400,000</u>	<u>5,450,000</u>	<u>50,000</u>	<u>850,000</u>	<u>2,550,000</u>
Total	64,547,451	<u>12,444,667</u>	<u>5,961,206</u>	4,350,000	13,698,000	7,683,000	6,535,000	6,850,000	2,392,000	1,182,078	3,451,500

Town of Blackfalds
Multi Year Capital Program
Engineered Structures - Network System Replacements
2021-2030

Project	From	To	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
South Street Improvement				32			1,000,000	1,000,000	2,000,000					
Womack Rd & Gregg St Realignment / Parking Lot	Womack Rd	Gregg St	Road - Surface	32	5,518,467	1,028,706								
Cotton Wood Drive	Cotton Wood Dr	RR 27-0	Road - Surface	32						1,000,000		2,000,000		
East Railway	Broadway Ave	South Street	Road - Surface	32			1,000,000	1,000,000	1,000,000					
Annual Pavement Replacement	Various	Various	Road - Surface	32	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
Water Main Twinning			Water Mains	41		750,000								
General Intersection Upgrades	Various	Various	Road Surface	32			600,000			600,000				
Pavement Quality Study	Various	Various	Study	32		110,000								
					5,668,467	2,038,706	2,750,000	2,150,000	3,150,000	1,750,000	150,000	2,150,000	150,000	150,000

Town of Blackfalds
Multi Year Capital Program
Engineered Structures - Network System New
2021-2030

Project	From	To	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
East Area Storm	East Blackfalds	Blackfalds Lake	Storm Mains & Services	37	3,300,000					3,200,000				
North West Storm		Lacombe Lake	Storm Mains & Services	37		2,000,000								
Duncan Ave & Leung Rd	Duncan Rd	Leung Rd	Road - Surface, Subsurface, Curbs & Gutters	32	2,000,000				2,100,000					
Utility Tie in	Operations Facility		Water, Sewer	41/42	100,000									
					5,400,000	2,000,000	-	-	2,100,000	3,200,000	-	-	-	-

Town of Blackfalds
Multi Year Capital Program
Engineered Structures - Replacement
2021-2030

Project	Location	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Twinning Sanitary Mains	Highway 2A	Upgrading Sanitary mains	Mains	42				1,000,000						
Water Reservoir	Broadway	Reservoir & Pump Station	Reservoir	41				4,800,000						
					-	-	-	5,800,000	-	-	-	-	-	-

Town of Blackfalds
Multi Year Capital Program
Engineered Structures - New
2021-2030

Location	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Aurora Heights	New Sanitary Lift Station	Lift Station - Force Main	42				2,800,000						
Stanley St	New Sanitary Lift Station & Force Main	Lift Station - Force Main	42					2,000,000					
I 13	New Sanitary Lift Station & Force Main	Lift Station - Force Main	42										2,500,000
North East	New Reservoir & Pump House	Water Main	41							5,250,000			
				-	-	-	2,800,000	2,000,000	-	5,250,000	-	-	2,500,000

Town of Blackfalds
Multi Year Capital Program
Facility Replacement
2021-2030

Building	Project	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Civic Centre	Renovations	Lower floor Renovations	Building Improvement		-	-	200,000	-	-	-	-	-	-	-
							200,000							

Town of Blackfalds
Multi Year Capital Program
Facility - New
2021-2030

Building	Project	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
New Arts & Culture	Snow Storage Facility School Gym facility	New Snow Dump facility New Building addition	Storage Building	32	-	-	-	1,000,000 1,000,000	-	1,000,000 1,000,000	-	-	-	-

Town of Blackfalds
Multi Year Capital Program
Vehicle Replacement
2021-2030

Project	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Ford 1 ton 4x4 (PW)	Replacement of 2008 Unit	Vehicle	Infrastructure	90,000									
Ford 1/2 ton Crew 4x4 (PW)	Replacement of 2014 Unit	Vehicle	Infrastructure							40,000			
Ford 1/2 ton 4x4 - Ext. (PW)	Replacement of 2011 Unit	Vehicle	Infrastructure				45,000						
Ford 1 ton c/w winch (PW)	Replacement of 2012 Unit	Vehicle	Infrastructure					43,000					
Ford F350 1 ton (PW)	Replacement of 2016 Unit	Vehicle	Infrastructure									51,000	
Ford F350 1 ton DUMP (PW)	Replacement of 2008 Unit	Vehicle	Infrastructure		75,000								
Chevrolet Silverado 1500 1/2 Ton (PW)	Replacement of 2016 Unit	Vehicle	Infrastructure									38,078	
Freightliner Pumper	Replacement of Engine #1	Vehicle	Fire		580,000								
Freightliner Rescue Unit	New	Vehicle	Fire							800,000			
F- 150 1/2 ton Command Unit	Replacement	Vehicle	Fire	70,000									
Brush Truck 3/4 ton	Replacement of 2009 Unit	Vehicle	Fire									60,000	
Ford Taurus - Replace existing	Replacement of 2013 Unit	Vehicle	Bylaw			70,000							
Ford Explorer (Enforcement)	Replacement of 2014 Unit	Vehicle	Bylaw				70,000						
Ford F-350 1 ton- Crew-4x4 (CSD)	Replacement of 2008 Unit	Vehicle	Recreation						55,000				
Ford F-150 1/2 ton Crew 4x4 (CSD)	Replacement of 2010 Unit	Vehicle	Recreation				45,000						
Chev Van Express 1500 (CSD)	Replacement of 2006 Unit	Vehicle	Recreation			20,000							
Ford F-250 3/4 ton 4x4 (CSD)	Replacement of 2014 Unit	Vehicle	Recreation							55,000			
Ford F-250 3/4 ton 4x4 (CSD)	Replacement of 2014 Unit	Vehicle	Recreation							55,000			
Chev 1/2 ton (CSD)	Replacement of 2015 Unit	Vehicle	Recreation								32,000		
Ford 1/2 ton crew cab & long box (CSD)	Replacement of 2016 Unit	Vehicle	Recreation									33,000	
Ford F-150 1/2 ton Super crew 4x4 (CSD)	Replacement of 2017 Unit	Vehicle	Recreation										40,500
Ford F-150 1/2 ton Super crew 4x4 (CSD)	Replacement of 2018 Unit	Vehicle	Recreation										44,000
Ford F-150 1/2 ton Super CAB 4x4 (CSD)	Replacement of 2018 Unit	Vehicle	Recreation										39,000
Ford F-150 1/2 ton Super CAB 4x4 (CSD) WITH DUMP BODY	Replacement of 2018 Unit	Vehicle	Recreation										45,000
Ford F-550 Regular cab 4x4 WITH DUMP BOX (CSD)	Replacement of 2018 Unit	Vehicle	Recreation										78,000
				160,000	655,000	90,000	160,000	43,000	55,000	950,000	32,000	182,078	246,500

Town of Blackfalds
Multi Year Capital Program
Equipment Replacement
2021-2030

Project	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
John Deere 544H Wheel Loader	Replacement of 2000 Model	Heavy Construction Equipment	Infrastructure		250,000								
Cat 930K Wheel Loader (PW)	Replacement of 2015 Model	Heavy Construction Equipment	Infrastructure										225,000
Volvo Motor Grader (PW)	Replacement of 2008 Model	Heavy Construction Equipment	Infrastructure	325,000									
Hydro Vac Unit Tandem Truck (PW)	Replacement of 2010 Model	Heavy Construction Equipment	Infrastructure						330,000				
Elgin Street Sweeper (pw)	Replacement of 2012 Model	Heavy Construction Equipment	Infrastructure			280,000							
RPM 217 Snow Blower - Loader mount (PW)	Replacement of 2012 Model	Heavy Construction Equipment	Infrastructure			125,000							
International Tandem Truck (PW)	Replacement of 2007 Model	Heavy Construction Equipment	Infrastructure								160,000		
International Tandem Truck (PW)	Replacement of 2000 Model	Heavy Construction Equipment	Infrastructure	280,000									
International Tandem Truck (PW)	Replacement of 2015 Model	Heavy Construction Equipment	Infrastructure										
Case SV250 Skid Steer (PW)	Replacement of 2011 Model	Heavy Construction Equipment	Infrastructure		75,000								160,000
Bobcat T650V Skid Steer (PW)	Replacement of 2014 Model	Heavy Construction Equipment	Infrastructure					60,000					
Motor Grader (PW) (additional)	Additional unit	Heavy Construction Equipment	Infrastructure					280,000					
Backhoe Excavator (PW) (fleet addition)	Additional unit	Heavy Construction Equipment	Infrastructure			160,000							
International Terra Star 3 Ton Truck (CSD)	Replacement of 2012 Model	Heavy Construction Equipment	Recreation										120,000
Genie lift Z45/25 (CSD)	Replacement of 2005 Model		Recreation				120,000						
Mower Zero Turn John Deere Z900R (CSD)	Replacement of 2017 Model	Turf Equipment	Recreation				18,000						
Toro Ground master 4WD 5910-D Mower (CSD)	Replacement of 2017 Model	Turf Equipment	Recreation				150,000						
Zamboni Ice Resurface (CSD)	Replacement of 2010 Model	Ice Resurface	Recreation	125,000									
Bobcat A770 Skid Steer (CSD)	Replacement of 2009 Model	Heavy Construction Equipment	Recreation			70,000							
Kubota RTV 900 Utility Vehicle (CSD)	Replacement of 2008 Model	Mobile Equipment	Recreation		25,000								
Bobcat 3400 XL Utility Vehicle (CSD)	Replacement of 2012 Model	Heavy Construction Equipment	Recreation		22,000								
Tool Cat Utility Vehicle (CSD)	Replacement of 2016 Model	Mobile Equipment	Recreation			75,000							
Toro 4010-D	Replacement of 2015 Model	Turf Equipment	Recreation		120,000								
SCBA - Replacement			Fire	42,000									
AFRRCS Radios	Replacement Radios	Radio Communications	Fire	53,000									
Indoor Play space	Replacement of existing Play structure	Play Equipment	Abbey				300,000						
Fitness Equipment (7 Yr Cycle)	Replacement of Existing Equipment	Exercise Equipment	Abbey							300,000			
Chemical Control System	Replacement of existing	Abbey Pool	Abbey		82,000								
84" Angle Broom	Replacement of existing	Turf Equipment	Parks		8,000								
200 Gallon Fertilizer Sprayer	Upgrading from 60 Gallon	Turf Equipment	Parks		5,000								
				825,000	587,000	710,000	588,000	340,000	330,000	300,000	160,000	-	505,000

Town of Blackfalds
Multi Year Capital Program
Land Improvements - New
2021-2030

Project	Location	Description	Asset Type	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Rebranding	Various	Replacement of Signage	Signage	EDO		100,000	50,000							
Diamond 5	All Star Park	New Diamond 5	Sports Field	72		260,000								
Football Field	All Star Park	Football Field at new highschool	Sports Field	72			500,000							
Running Track	All Star Park	Running Track at new high school	Sports Field	72				1,000,000						
Parks & Playground		TBD		72	150,000			150,000		150,000	150,000			
Trails	Various	Annual Trail Development		72	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
					200,000	410,000	600,000	1,200,000	50,000	200,000	200,000	50,000	50,000	50,000

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Appendix B
Town of Blackfalds
Capital Funding
2021-2030

TOWN OF BLACKFALDS
Capital Financing Summary
2021-2030

	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>
	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Total Capital Expenditures \$ 64,527,451	\$ 12,424,667	\$ 5,961,206	\$ 4,350,000	\$ 13,698,000	\$ 7,683,000	\$ 6,535,000	\$ 6,850,000	\$ 2,392,000	\$ 1,182,078	\$ 3,451,500
Total Funding Sources										
<u>Grants</u>										
Annual Programs	6,974,688	2,602,566	2,075,000	2,941,000	2,739,000	2,750,000	150,000	2,150,000	150,000	2,650,000
Project Specific Funding	1,204,000	39,000	75,000	150,000	-	-	-	-	-	-
<u>Third Party Contributions</u>										
Developer Built Infrastructure & Offsite Levies /Donations	150,000	-	-	150,000	-	2,350,000	150,000	-	-	-
<u>Reserves</u>										
Contributions from Reserves	4,095,979	3,319,640	2,200,000	10,457,000	4,944,000	1,435,000	6,550,000	242,000	1,032,078	801,500
<u>Debt</u>										
Proposed New Debt - Project Specific	-	-	-	-	-	-	-	-	-	-
Funding Shortfall	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<u>Debt Summary</u>										
Current Debt Balance (as of 2020 less payments)	13,811,067	22,411,978	20,994,324	19,543,653	18,059,191	16,866,481	16,268,830	15,655,720	15,026,749	14,381,509
Additional Debt Balance (less payments)	<u>-1,108,089</u>	<u>-1,417,655</u>	<u>-1,450,671</u>	<u>-1,484,462</u>	<u>-1,192,711</u>	<u>-597,651</u>	<u>-613,110</u>	<u>-628,970</u>	<u>-645,241</u>	<u>-661,933</u>
Accumulated Debt	12,702,978	20,994,324	19,543,653	18,059,191	16,866,480	16,268,830	15,655,720	15,026,749	14,381,509	13,719,576
	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Statutory Debt Limit (2019 Audited)	37,393,806	37,393,806	37,393,806	37,393,806	37,393,806	37,393,806	37,393,806	37,393,806	37,393,806	37,393,806
% Used of Statutory Limit	34%	56%	52%	48%	45%	44%	42%	40%	38%	37%
	<u>2021</u>									
Annual Impact on Operating Budget*	1,452,395	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301
Tax Supported	1,452,395	1,979,359	1,979,359	1,979,359	1,654,721	1,034,529	1,034,529	1,034,529	1,034,529	1,034,529
Water Rate Supported	-	-	-	-	-	-	-	-	-	-
Sewer Rate Supported	-	-	-	-	-	-	-	-	-	-
Total (Interest & Principal)	1,452,395	1,979,359	1,979,359	1,979,359	1,654,721	1,034,529	1,034,529	1,034,529	1,034,529	1,034,529
Annual Debt Servicing	1,452,395	1,979,359	1,979,359	1,979,359	1,654,721	1,034,529	1,034,529	1,034,529	1,034,529	1,034,529
Debt Servicing Limit (2019 Audited)	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301	6,232,301
% Used	23%	32%	32%	32%	27%	17%	17%	17%	17%	17%

TOWN OF BLACKFALDS

Debt Summary

2021-2030

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Existing Debt										
Principal										
Opening Balance - Total	13,811,067	12,702,978	11,569,564	10,410,239	9,224,407	8,337,791	8,053,888	7,762,369	7,463,030	7,155,662
Annual Payments - Tax	1,108,089	1,133,415	1,159,325	1,185,833	886,615	283,903	291,519	299,339	307,369	315,614
Annual Payments - Water	-	-	-	-	-	-	-	-	-	-
Annual Payments - Sewer	-	-	-	-	-	-	-	-	-	-
Added Debt	-	-	-	-	-	-	-	-	-	-
Closing Balance - Total	12,702,978	11,569,564	10,410,239	9,224,406	8,337,791	8,053,888	7,762,369	7,463,030	7,155,662	6,840,048
Interest										
Annual Interest - Tax	344,306	318,980	293,070	266,562	241,141	223,661	216,046	208,226	200,196	191,951
Annual Interest - Water	-	-	-	-	-	-	-	-	-	-
Annual Interest - Sewer	-	-	-	-	-	-	-	-	-	-
Total	344,306	318,980	293,070	266,562	241,141	223,661	216,046	208,226	200,196	191,951
New Debt										
Principal										
Opening Balance - Total	-	9,709,000	9,424,760	9,133,414	8,834,785	8,528,689	8,214,942	7,893,350	7,563,719	7,225,847
Annual Payments - Tax	-	284,240	291,346	298,630	306,095	313,748	321,591	329,631	337,872	346,319
Annual Payments - Water	-	-	-	-	-	-	-	-	-	-
Annual Payments - Sewer	-	-	-	-	-	-	-	-	-	-
Closing Balance - Total	-	9,424,760	9,133,414	8,834,785	8,528,689	8,214,942	7,893,350	7,563,719	7,225,847	6,879,528
Interest										
Annual Interest - Tax	-	242,725	235,619	228,335	220,870	213,217	205,374	197,334	189,093	180,646
Annual Interest - Water	-	-	-	-	-	-	-	-	-	-
Annual Interest - Sewer	-	-	-	-	-	-	-	-	-	-
Total	-	242,725	235,619	228,335	220,870	213,217	205,374	197,334	189,093	180,646
Existing Debt - P&I	1,452,395	1,452,395	1,452,395	1,452,395	1,127,756	507,564	507,564	507,564	507,564	507,564
New Debt P&I	-	526,965	526,965	526,965	526,965	526,965	526,965	526,965	526,965	526,965
	1,452,395	1,979,359	1,979,359	1,979,359	1,654,721	1,034,529	1,034,529	1,034,529	1,034,529	1,034,529

TOWN OF BLACKFALDS
Current Debt Detail
2021-2030

Bylaw #	Debenture #	Original Amount	Issue Date	Term	Interest Rate	PMT	Mature Date	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Abbey Centre	1207/16	4002146	5,040,000	2016-12-15	9	2.1950%	\$ 620,191.54	2025-12-15									
Opening Balance - Tax								2,921,709	2,362,597	1,791,146	1,207,083	610,129					
Annual Payments - Tax								559,111	571,451	584,063	596,954	610,129					
Closing Balance - Tax								2,362,597	1,791,146	1,207,083	610,129	0					
Interest - Tax								61,080	48,740	36,128	23,238	10,063					
Police Building	1208/16	4002147	2,380,000	2016-12-15	8	2.092%	\$ 324,638.50	2024-12-15									
Opening Balance - Tax								1,239,502	939,232	632,647	319,615						
Annual Payments - Tax								300,270	306,585	313,032	319,615						
Closing Balance - Tax								939,232	632,647	319,615	0						
Interest - Tax								24,368	18,054	11,606	5,023						
South Street Improvements	1215/17	4002662	\$ 675,781	2019-12-15	20	2.68%	\$43,870.21	2039-12-15									
Opening Balance - Tax								649,856	623,419	596,272	568,396	539,773	510,383	480,203	449,215	417,395	384,721
Annual Payments - Tax								26,438	27,147	27,875	28,623	29,391	30,179	30,989	31,820	32,674	33,550
Closing Balance - Tax								623,419	596,272	568,396	539,773	510,383	480,203	449,215	417,395	384,721	351,171
Interest - Tax								17,432	16,723	15,995	15,247	14,479	13,691	12,881	12,050	11,197	10,320
Multi-Plex Expansion			\$ 9,000,000	2020-12-15	25	2.05%	\$463,694.27	2045-12-15									
Opening Balance - Tax								9,000,000	8,777,731	8,549,499	8,315,145	8,074,505	7,827,409	7,573,685	7,313,155	7,045,636	6,770,941
Annual Payments - Tax								222,269	228,232	234,354	240,641	247,096	253,724	260,530	267,519	274,695	282,064
Closing Balance - Tax								8,777,731	8,549,499	8,315,145	8,074,505	7,827,409	7,573,685	7,313,155	7,045,636	6,770,941	6,488,877
Interest - Tax								241,425	235,463	229,340	223,054	216,599	209,970	203,164	196,175	188,999	181,630
Principal																	
Opening Balance - Tax								13,811,067	12,702,978	11,569,564	10,410,239	9,224,407	8,337,791	8,053,888	7,762,369	7,463,030	7,155,662
Annual Payments - Tax								1,108,089	1,133,415	1,159,325	1,185,833	886,615	283,903	291,519	299,339	307,369	315,614
Closing Balance - Tax								12,702,978	11,569,564	10,410,239	9,224,406	8,337,791	8,053,888	7,762,369	7,463,030	7,155,662	6,840,048
Interest																	
Interest - Tax								344,306	318,980	293,070	266,562	241,141	223,661	216,046	208,226	200,196	191,951
								12,702,978	11,569,564	10,410,239	9,224,406	8,337,791	8,053,888	7,762,369	7,463,030	7,155,662	6,840,048

TOWN OF BLACKFALDS
 2020 and Projected 10 Year Debt Detail
 2021-2030

Project	Asset Type	Loan Date	Term	Interest Rate	PMT	Original Debt	Mature Date	Department	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Multiplex	Building	2021-12-31	25	2.50%	253,776	4,675,666	2046-12-31	72										
Opening Balance - Tax										4,675,666	4,538,782	4,398,475	4,254,661	4,107,251	3,956,156	3,801,284	3,642,540	3,479,828
Annual Payments - Tax										136,884	140,307	143,814	147,410	151,095	154,872	158,744	162,713	166,780
Closing Balance - Tax										4,538,782	4,398,475	4,254,661	4,107,251	3,956,156	3,801,284	3,642,540	3,479,828	3,313,047
Interest - Tax										116,892	113,470	109,962	106,367	102,681	98,904	95,032	91,064	86,996
Library	Building	2021-12-31	25	2.50%	273,189	5,033,334	2046-12-31											
Opening Balance - Tax										5,033,334	4,885,979	4,734,939	4,580,124	4,421,438	4,258,785	4,092,066	3,921,179	3,746,019
Annual Payments - Tax										147,355	151,039	154,815	158,686	162,653	166,719	170,887	175,159	179,538
Closing Balance - Tax										4,885,979	4,734,939	4,580,124	4,421,438	4,258,785	4,092,066	3,921,179	3,746,019	3,566,481
Interest - Tax										125,833	122,149	118,373	114,503	110,536	106,470	102,302	98,029	93,650
Summary																		
	Principal																	
Opening Balance - Tax									-	9,709,000	9,424,760	9,133,414	8,834,785	8,528,689	8,214,942	7,893,350	7,563,719	7,225,847
Annual Payments - Tax									-	284,240	291,346	298,630	306,095	313,748	321,591	329,631	337,872	346,319
Closing Balance - Tax									-	9,424,760	9,133,414	8,834,785	8,528,689	8,214,942	7,893,350	7,563,719	7,225,847	6,879,528
	Interest																	
Interest - Tax									-	242,725	235,619	228,335	220,870	213,217	205,374	197,334	189,093	180,646

TOWN OF BLACKFALDS
Reserve Balance Summary
2021-2030

	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Reserve Account	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Closing Balance	190,060	190,060	190,060	190,060	190,060	190,060	190,060	190,060	190,060	190,060
HALL										
Opening Balance	49,947	49,947	49,947	49,947	49,947	49,947	49,947	49,947	49,947	49,947
Annual Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	49,947	49,947	49,947	49,947	49,947	49,947	49,947	49,947	49,947	49,947
ALL STAR PK										
Opening Balance	12,125	12,125	12,125	12,125	12,125	12,125	12,125	12,125	12,125	12,125
Annual Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	12,125	12,125	12,125	12,125	12,125	12,125	12,125	12,125	12,125	12,125
Field House										
Opening Balance	738,375	738,375	738,375	738,375	738,375	738,375	738,375	738,375	738,375	738,375
Annual Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	738,375	738,375	738,375	738,375	738,375	738,375	738,375	738,375	738,375	738,375
COMM SERV SHOP										
Opening Balance	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
Annual Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000
UTILITIES										
Water										
Opening Balance	5,096,260	6,185,590	6,574,920	7,714,250	4,053,580	5,192,910	6,332,240	2,221,570	3,360,900	4,500,230
Prior Year Carry Over	-	-	-	-	-	-	-	-	-	-
Annual Contributions	1,139,330	1,139,330	1,139,330	1,139,330	1,139,330	1,139,330	1,139,330	1,139,330	1,139,330	1,139,330
Operating Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	- 50,000	- 750,000	-	- 4,800,000	-	-	- 5,250,000	-	-	-
Closing Balance	6,185,590	6,574,920	7,714,250	4,053,580	5,192,910	6,332,240	2,221,570	3,360,900	4,500,230	5,639,560
Wastewater										
Opening Balance	2,816,330	3,235,378	3,704,426	4,173,474	842,522	688,430	219,382	249,666	718,714	1,187,762
Prior Year Carry Over	-	-	-	-	-	-	-	-	-	-
Annual Contributions	469,048	469,048	469,048	469,048	469,048	469,048	469,048	469,048	469,048	469,048
Operating Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	- 50,000	-	-	- 3,800,000	- 2,000,000	-	-	-	-	-
Closing Balance	3,235,378	3,704,426	4,173,474	842,522	- 688,430	- 219,382	249,666	718,714	1,187,762	1,656,810
Solid Waste										
Opening Balance	1,274,858	1,427,675	1,606,513	1,785,351	1,964,189	2,143,027	2,321,865	2,500,703	2,679,541	2,858,379
Prior Year Carry Over	-	-	-	-	-	-	-	-	-	-
Annual Contributions	152,817	178,838	178,838	178,838	178,838	178,838	178,838	178,838	178,838	178,838
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	1,427,675	1,606,513	1,785,351	1,964,189	2,143,027	2,321,865	2,500,703	2,679,541	2,858,379	3,037,217
Total Available Reserves	16,709,011	16,849,587	18,109,803	11,113,019	9,629,235	11,654,451	8,564,667	11,782,883	14,211,021	16,869,737
Opening Balance	26,662,584	16,709,011	16,849,587	18,109,803	11,113,019	9,629,235	11,654,451	8,564,667	11,782,883	14,211,021
Annual Contributions	4,130,147	3,460,216	3,460,216	3,460,216	3,460,216	3,460,216	3,460,216	3,460,216	3,460,216	3,460,216
Prior Year Carry Over	-	-	-	-	-	-	-	-	-	-
Operating Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	- 4,095,979	- 3,319,640	- 2,200,000	- 10,457,000	- 4,944,000	- 1,435,000	- 6,550,000	- 242,000	- 1,032,078	- 801,500
Closing Balance	26,696,752	16,849,587	18,109,803	11,113,019	9,629,235	11,654,451	8,564,667	11,782,883	14,211,021	16,869,737

TOWN OF BLACKFALDS
Offsite Levies Balance Summary
2021-2030

	2021 Forecast	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast
Transportation										
Opening Balance	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029
Prior Year Carry Over										
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029	- 1,440,029
SIGNALIZATION										
Opening Balance	701,571	701,571	701,571	701,571	701,571	701,571	701,571	701,571	701,571	701,571
Prior Year Carry Over										
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	701,571	701,571	701,571	701,571	701,571	701,571	701,571	701,571	701,571	701,571
STORM SEWER										
Opening Balance	- 1,263,282	- 1,263,282	- 1,263,282	- 1,263,282	- 1,263,282	- 1,263,282	- 3,463,282	- 3,463,282	- 3,463,282	- 3,463,282
Prior Year Carry Over										
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	- 2,200,000	-	-	-	-
Closing Balance	- 1,263,282	- 1,263,282	- 1,263,282	- 1,263,282	- 1,263,282	- 3,463,282	- 3,463,282	- 3,463,282	- 3,463,282	- 3,463,282
WATER										
Opening Balance	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682	2,529,682
SEWER										
Opening Balance	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365	- 2,259,365
P&D Survey Network Reserve										
Opening Balance	38,523	38,523	38,523	38,523	38,523	38,523	38,523	38,523	38,523	38,523
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	38,523	38,523	38,523	38,523	38,523	38,523	38,523	38,523	38,523	38,523
PARKS & RECREATION										
Opening Balance	- 237,542	- 387,542	- 387,542	- 387,542	- 537,542	- 537,542	- 687,542	- 837,542	- 837,542	- 837,542
Prior Year Carry Over										
Expected Contributions										
One Time Contributions/Withdrawals	- 150,000	-	-	- 150,000	-	- 150,000	- 150,000	-	-	-
Closing Balance	- 387,542	- 387,542	- 387,542	- 537,542	- 537,542	- 687,542	- 837,542	- 837,542	- 837,542	- 837,542
FACILITIES										
Opening Balance	475,181	475,181	475,181	475,181	475,181	475,181	475,181	475,181	475,181	475,181
Expected Contributions										
One Time Contributions/Withdrawals	-	-	-	-	-	-	-	-	-	-
Closing Balance	475,181	475,181	475,181	475,181	475,181	475,181	475,181	475,181	475,181	475,181
Total Available Offsite Levies	615,581	615,581	615,581	465,581	465,581	- 1,884,419	- 2,034,419	- 2,034,419	- 2,034,419	- 2,034,419
Opening Balance	- 15,232	- 165,232	- 165,232	- 165,232	- 315,232	- 315,232	- 2,665,232	- 2,815,232	- 2,815,232	- 2,815,232
Prior Year Carry Over										
Expected Contributions	-	-	-	-	-	-	-	-	-	-
One Time Contributions/Withdrawals	- 150,000	-	-	- 150,000	-	- 2,350,000	- 150,000	-	-	-
Closing Balance	- 165,232	- 165,232	- 165,232	- 315,232	- 315,232	- 2,665,232	- 2,815,232	- 2,815,232	- 2,815,232	- 2,815,232